

# NASA Vision

NASA is an investment in America's future.

As explorers, pioneers and innovators,
we boldly expand frontiers in air and space
to inspire and serve America and
to benefit the quality of life on Earth.

# Langley Mission

In alliance with industry, other agencies and academia, we develop airframe and synergistic spaceframe systems technologies to assure preeminence of the U.S.civil and military aeronautics and space industries; in alliance with the global research community, we pioneer the scientific understanding of the Earth's atmosphere to preserve the environment.

# NASA Langley's Stakeholders

This report has been prepared for
NASA Langley's Stakeholders:
the American taxp ayers
and, therefore, owners of the government,
of NASA and of NASA programs.
Specifically they include:

General public

Members of the White House and Congress

Key national decision makers

Industry and educational partners

Customers who implement our technology





I am pleased to offer you, our stakeholders, this report on recent NASA Langley Research Center priorities and accomplishments.

As you are aware, the Federal government is undergoing change. The American people have made it very clear that you want a smaller, less expensive government. NASA is responding to your challenge. Let me assure you, the Langley Research Center places great importance on giving you, the taxpayer, the greatest value for your investment.

At NASA Langley our most important job is to develop technologies to enable safer, cleaner and more affordable air travel. We are working to make aircraft more maneuverable, quieter, more energy efficient and cheaper to manufacture, maintain, and fly. In addition to improved aircraft, our goal is increased safety and convenience for the public. We are proud of our leadership role in aeronautics. We manage the Agency's efforts in aviation safety, airframe systems, advanced subsonics, high-speed research, advanced space transportation and hypersonic propulsion. In partnership with NASA's research centers around the country, we are confident that we can help this country remain competitive in the global aeronautics marketplace.

In addition, we are doing significant work to support the Nation's space programs. Knowledge gained from space research is changing daily life dramatically. Langley manages a dynamic atmospheric sciences program in which we provide critical support to national and international efforts to study the atmosphere of our home planet and the impact of human activity on it. And, we are contributing to the development of advanced space transportation and the spacecraft of tomorrow. We are working to reduce launch and operational costs of future missions as well as the cost and development time for future space transportation vehicles.

In 1997, this Center celebrated our eightieth anniversary. We have a long legacy of contributions to the Nation but our focus is, and has always been, the future. The research being done here helps America maintain its position of leadership in the multibillion dollar aerospace industry. It helps America offer high-tech employment to nearly one million workers across the country. It helps provide a positive return on your investment in NASA.

I invite you, our Stakeholders, to review our report to the American people. For additional information on current Langley programs and future thrusts, I also invite you to visit us on the World Wide Web at http://www.larc.nasa.gov/

JEREMIAH F. CREEDON Director





#### WIND TUNNELS

NASA Langley has been a recognized world leader in the creation, design, construction and use of wind tunnels and wind tunnel technology for 80 years. The wind tunnels at Langley helped this country become the global leader in both military and civilian aviation. Today, the Center has 31 operational wind tunnels, which supported research for approximately 60,000 hours in fiscal year 1997. The tunnels cover the speed range from zero mph to nearly Mach 25, or about 17,500 mph - the velocity needed to escape the Earth's atmosphere. Many of these tunnels are the only ones of their kind in the United States. The tunnels are used to test scale models of aircraft and spacecraft to gather information about their aerodynamic performance. Some tunnels are used to obtain data about the aerothermodynamics of flight vehicles, such as the space shuttle or the X-33 and X-34 next-generation launch vehicles now under development.



#### LABORATORIES

In addition to wind tunnels, NASA Langley operates a variety of other research laboratories, computer systems and simulators as well as shops where wind tunnel models and other devices are fabricated. For example, new composite materials are developed on Center, made into structures in the Composite Materials Laboratory and tested in the Structures and Materials Laboratory. Efforts to reduce noise levels in aircraft are underway at the Acoustics Research Laboratory. Researchers are developing ways to inspect aircraft and other structures non-invasively in the Nondestructive Evaluation Techniques Laboratory. There is even an outdoor laboratory, the Impact Dynamics Research Facility, where airplanes are crash-tested in an effort to improve crashworthiness.



#### RESEARCH AIRCRAFT

Through the years, Langley has relied on a wide variety of aircraft to conduct flight research, much of it in cooperation with NASA Dryden Flight Research Center in Edwards, CA. For instance, Langley's 737 flying laboratory was extensively used to develop technologies that helped aircraft fly more safely and effectively. The recently decommissioned 737 has been replaced by a Boeing 757 that is being extensively refitted to serve as NASA's new flying lab. As the number of research aircraft at Langley is reduced, the center's extensive simulation capability is being built up. The newest simulation facility will have four interchangeable cockpits that will function independently on their fixed base or be integrated with a shared motion base. The new facility is expected to be operational in 1998.

#### Aeronautics

The next time you step aboard an airplane, be aware that it incorporates some technology developed at NASA Langley. The fuselage may contain composite materials that make the aircraft lighter and more fuel efficient, yet stronger. It may feature advanced cockpit technologies that are more user-friendly to pilots – and safer for you. Or it may have aerodynamic design characteristics that let the plane fly through the air more efficiently.

Yet, few people realize that the first "A" in NASA stands for Aeronautics. In fact, 70 percent of the work at NASA Langley is devoted to aeronautics. From small private planes to large passenger airliners, Langley researchers are working on ways to help make the Nation's airplanes safer, more efficient, more affordable, quieter and easier to fly.

This is particularly important in the face of projections indicating that demand for air travel will triple in the next two decades. The technologies being developed by NASA not only make flying safer and more efficient – they help the United States remain competitive in a global marketplace. Little more than 20 years ago, the U.S. dominated large commercial transport manufacturing, a position that has since eroded. Still, American-made aviation products remain the largest positive industrial contributor to the U.S. balance of trade. New technology development is part of the equation that will help the Nation thrive.

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#### AIRCRAFT SAFETY

For the past 80 years, NASA Langley has played a vital role in ensuring that flying is the safest way to travel. From aging aircraft to wind shear, technology developed here in partnership with U.S. industry promises to save lives around the globe. Aging aircraft will fly safer and longer because of new nondestructive methods to find structural disbonds, cracks and corrosion. In a growing number of aircraft, pilots now have up to 30 seconds advance warning of dangerous microbursts – sudden shifts in wind direction spawned by severe weather – as a result of Langley research that led to the development of wind shear sensors. In 1997, Langley was selected to lead a national aviation safety initiative whose goal is to significantly reduce the aircraft accident rate.

#### Noise Reduction

Airports are operating with increasingly stricter noise standards and curfews, potentially restricting airline operations. NASA Langley, Ames and Lewis Research Centers, in partnership with the FAA and industry, are developing technologies to enable U.S. airlines to comply with international environmental requirements and allow unrestrained market growth. The goal is to cut the perceived noise emitted by subsonic transports in half by improving engines, aircraft systems and aircraft operations.





## Space & Atmospheric Sciences

From America's space shuttle, to the next-generation launch vehicle, to the ozone hole, NASA Langley plays a key role in the Nation's space and atmospheric-sciences programs. This research is vital, as the space frontier is increasingly a busy crossroads of U.S.-led international science, research, commerce and exploration. About 30 percent of Langley's effort is space-related.

NASA Langley is an Agency leader in atmospheric studies. Using aircraft, satellites and other research methods, Langley conducts an aggressive research program focused on global change. Our goal is to improve the understanding of natural and human-induced changes in Earth's atmosphere.

Langley also supports the Nation's space programs with research in advanced aerospace transportation systems, advanced spacecraft, remote sensing applications and spaceflight projects.

#### NEXT-GENERATION SPACECRAFT



## SHUTTLE AND MIR

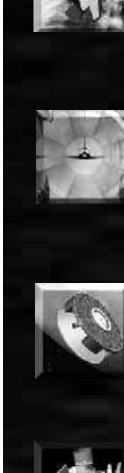
Langley's space technology researchers are using the U.S. space shuttle and the Russian Mir space station to study how structures and materials behave in space. Their experiments will provide the designers of future space vehicles with much-needed information. We need to know the type and amount of debris found in low-Earth orbit, how astronaut or instrument movements can cause vibrations throughout a space vehicle or space station. Additionally, it is important to determine how solar arrays are affected by shuttle/space station rendezvous and to learn more about the heating and cooling cycles of low-Earth orbit.

#### EXPLORING SPACE

Langley contributes regularly to the development of advanced spacecraft as part of an overall effort to reduce the size, cost and design-time for missions. For example, in support of the NASA Pathfinder mission to Mars, Langley engineers helped develop the flight software and the heat shield that enabled the Pathfinder probe to land safely on Mars in July 1997. A follow-on program, Mars Global Surveyor, is providing exciting new data, insight and images of Mars.

#### UNDERSTANDING THE ATMOSPHERE

Researchers at NASA Langley are pioneers in the study of global atmospheric chemistry. NASA's Global Tropospheric Experiment is gathering more than 100 scientific measurements in a wide variety of ecosystems via sensors on board aircraft as well as from ground stations. In addition, Langley researchers develop tools for probing the atmosphere. These include LITE, the first laser for measuring the atmosphere from space, and LASE, the first autonomous aircraft-based lidar or laser radar. These measurement teams in partnership with Langley's atmospheric modeling team are helping explain the effect of human activities and natural events on Earth's atmosphere.



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## **Economic Impact**

The aerospace industry is a \$100 billion enterprise, offering high-tech employment to almost a million people in this country annually. Aerospace is the largest positive industrial contributor to the U.S. balance of trade.

It is important to preserve the U.S. dominance in aeronautics and space which is being aggressively challenged by foreign competitors.

Langley Research Center's staff of scientists, engineers, technicians and support personnel are making major contributions to our Nation's aerospace technology program. The Center's influence, however, extends beyond its technology contributions.

NASA Langley is a major contributor to the economies of the Virginia Peninsula, the Commonwealth of Virginia and the Nation. The Center has both financial and institutional impact on local and national companies, universities and colleges, regional small businesses and many non-profit organizations.

### S T A F F I N G

### Civil Service Workforce

**Employees** 

Skill Mix Scientific/Engineering Administrative Technical/Craft/Production Clerical

**Payroll** 

**Contractor Workforce** 

**Employees** 

Contract Types

**Value of Contracts** 

2,408 Full time, permanent

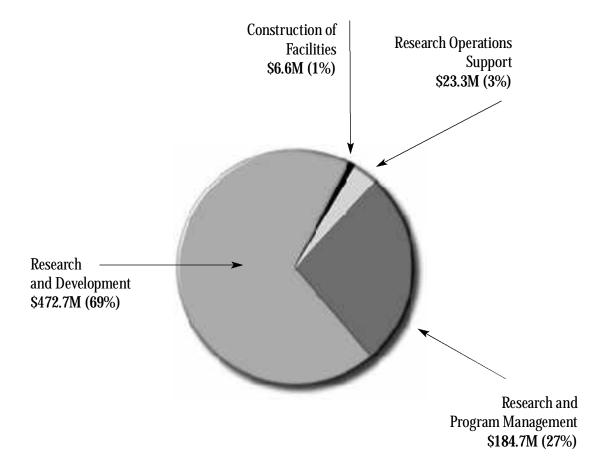
1,219 51 % 308 13 % 688 28 % 193 8 %

\$174M

1,457

**Research and Development Support** Data Processing and Instrumentation **Installation Maintenance and Operation** Facility Operation and Maintenance **Models and Fabrication** 

\$150M



# Program Year 1997 Budget

TOTAL BUDGET	\$687.3M
Construction of Facilities	6.6M
Research Operations Support	23.3M
Research and Program Management	184.7M
Research and Development	\$472.7M

# Program Year 1997 Budget

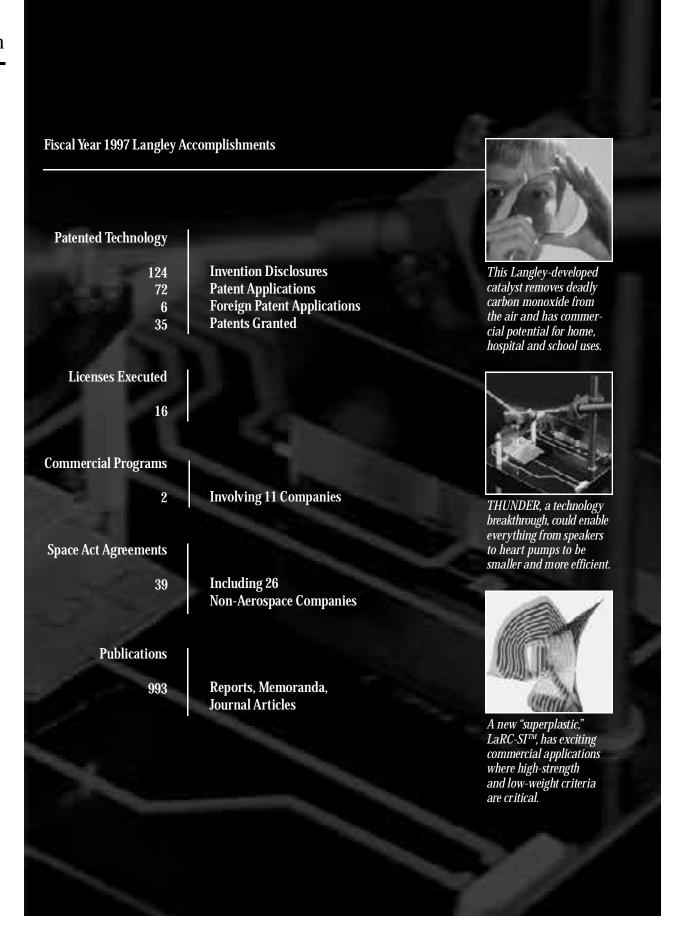
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National Economy S512.2M	
Contracts to Businesses	445.3
Non-Profit Institutions Educational Institutions	19.8 47.1
Virginia Economy S233.0M	
Contracts to Businesses	202.0
Non-Profit Institutions Educational Institutions	15.0 16.0
Hampton Roads Eco S193.7M	n o m y
Contracts to Businesses	175.8
Non-Profit Institutions Educational Institutions	8.6 9.3
NOTE: Figures do not include civi and contractor payroll.	l service
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The President, Congress and the NASA Administrator continually emphasize the value of NASA's research to U.S. industry. NASA's goal is to help increase industrial competitiveness, provide jobs, contribute to a positive balance of trade and improve the quality of life.

Over the last decade, numerous high-technology businesses have formed on the Virginia Peninsula. NASA Langley is at the center of this rebirth, nurturing dozens of local small and mid-size start-ups. Many of these companies are dedicated to finding new commercial uses for aerospace technology.

In a concerted effort to help create spin-off business, Langley has increased its focus on technology applications and commercialization of its research findings. With the development of its Technology Applications Group in 1994, Langley established a technology commercialization pipeline to assess, commercialize and track Center-developed innovations. To date, the Langley pipeline has taken 9 technologies through the characterization, partnership, commercial applications and licensing gates so that consumer products are now available in these areas. Further, out of the 10 NASA field centers, Langley received approximately 50 percent of all NASA royalties generated in 1997.



The Langley Research Center views education as a broad continuum, from kindergarten through postdoctoral studies. The Center is committed to serve as an effective liaison between NASA and a wide range of educational institutions.







#### **University Programs**

NASA Langley contributed over \$40 million to universities across the country, awarding over 500 research and training grants, cooperative agreements and contracts to academic institutions in Fiscal Year 1997. In addition, the Center supported research and training totaling over \$8 million at Historically Black Colleges and Universities.

#### **Equipment Donation to Schools**

Under the Stevenson-Wydler Act, Langley Research Center transferred almost \$7 million in education-related federal equipment to 32 school districts primarily within a five-state area of Kentucky, North Carolina, South Carolina, Virginia and West Virginia. Over 2,400 items were donated, including computers and research equipment for use in mathematics and science curricula.

#### **Educator Resource Center Network**

In Fiscal Year 1997, Langley's Educator Resource Center Network disseminated over 100,000 products and served over 16,000 educators. The Langley Educator Resource Center is located at the Virginia Air & Space Center in downtown Hampton. Six Regional Educator Resource Centers are located within a five-state service area.

### Spacemobile on Tour

NASA's Aerospace Education Services Program (AESP) specialists visited 1,200 teachers and over 37,400 students in the five-state service area.

The AESP specialists focus their efforts on teacher enhancement at the precollege level and provide workshops, demonstrations and classroom visits.

# Partnership for Excellence in Math, Science and Technology

Langley's Partnerships Program has resulted in research and education activities at universities and precollege schools throughout America. These programs impact hundreds of businesses, industries and schools as well as hundreds of thousands of students.

#### **National Engineers Week School Visitation**

As part of the Center's commitment to encourage and prepare young people for life in a technological world, NASA Langley sponsors a school visitation program each February to celebrate National Engineers Week. In 1997,132 employees and retirees visited 389 classes in 131 local schools, reaching nearly 10,500 students in this single effort to reinforce student interest in math, science and technology careers.

#### **Distance Learning**

Employing a variety of computer and information technologies, NASA Langley uses distance learning to promote educational excellence in the teaching of math, science and technology. The initiatives comply with national standards and make use of Langley's unique resources, facilities and personnel. In Fiscal Year 1997, over 900,000 students and teachers in grades K-12 participated in NASA Langley-sponsored Distance Learning programs.



## **Community Service**

Langley Research Center employees are committed "beyond the gates" to activities that benefit the community.

A survey of Center employees confirmed that close to 1,000 employees donate over 4 hours each week to volunteer efforts to help neighbors, newcomers and those in need.

#### COMBINED FEDERAL CAMPAIGN

NASA Langley has the highest participation rate and average gift of any major federal group on the Virginia Peninsula. In all,1,581 employees contributed nearly \$323,000 to the Peninsula Combined Federal Campaign.

#### BLOOD DRIVES

Giving the gift of life is one way Center employees reach out to the community. Langley Research Center sponsored six blood drives in Fiscal Year 1997. Civil servants and contractors donated 1,373 pints of blood to the Hampton Roads Chapter of the American Red Cross which serves the mid-Atlantic region.

## $S\ P\ E\ A\ K\ E\ R\ S\quad B\ U\ R\ E\ A\ U$

Langley's Speakers Bureau provides a link with our most important customer, the American taxpayer. Center employees and retirees address civic, professional, educational and other non-profit organizations that want to learn more about the work done at NASA and at Langley. Over 125 presentations were made in Fiscal Year 1997, impacting a combined audience of almost 13,000 stakeholders.

#### TOURS

Langley Research Center offers a limited number of tours for public, professional, military, governmental and educational groups. Through these tours, our stakeholders are provided a first-hand look at how NASA research benefits them. Center personnel and volunteers hosted 92 tours for over 2,800 visitors to the Center. In addition, 26 tours were provided by the Center's educational staff, impacting almost 700 teachers and over 600 students.

#### EMPLOYEE VOLUNTARISM

Just one example of numerous Center-supported outreach activities, the Community Day of Caring posted 170 Center volunteers at over 40 community sites. Whether they painted, pruned, plumbed or planted; sided, spackled, sorted or sawed; mowed, manicured or mended; cleaned, counted or cooked, the 1997 Day of Caring volunteers made the Peninsula a better place.

# **Telling the Langley Story**

The Virginia Air & Space Center,
NASA Langley's visitor center, is a major
tourist attraction. Featuring over 100 exhibits
on history, aeronautics and space exploration,
its theme "From the Sea to the Stars" integrates
the region's abundant history with Langley's
aerospace legacy. The Center has an IMAX
theater featuring a five-story projection
screen and a state-of-the-art sound system.
Open since April 1992, the center has served
over one million visitors. During Fiscal
Year 1997, nearly 250,000 visitors toured the
Virginia Air & Space Center.











Americans are calling for dramatic changes in government. Citizens want it smaller, less expensive, more productive. NASA has responded by reorganizing and restructuring its programs. The NASA strategic plan carries the theme of smaller-cheaper-faster all the way from satellite missions to the structure of the Agency itself. As NASA shapes its future, it intends to remain an investment in America's future. NASA is focusing on the development and application of new, cutting-edge technology to ensure the Nation's leadership in aerospace.

The international environment has also changed dramatically over the past several years. This country is moving into the next millennium in a true spirit of international cooperation in space exploration and research. Increased technologies in aeronautics are contributing to a safer, cheaper, more accessible future in flight. In the global marketplace, heightened competition underscores the need for advancements in U.S. technology to keep America at the top of the multibillion dollar aerospace industry.

In our future, NASA Langley plans to further develop relations with our customers and strategic partners. We intend to be a vital link between fundamental research done by universities and the strategic development and production done by industry. We must produce research and technology products not only for aerospace use, but also for the non-aerospace industry. We deem it critical that the private sector remain at the forefront for commercialization of these technologies.

We intend to continue to work closely with our stakeholders – the general public, our strategic partners and national decision makers – to select what research paths to pursue.

We take our charter to ensure U.S. aeronautical and space preeminence very seriously and are proud of the leadership role that has been entrusted to us.

Together with you, our Stakeholders, we can accomplish the following priorities:

- Maintain a leading role in developing aeronautics technology jointly with industry, academia and other government agencies.
- Continue to improve the safety and efficiency of the national air transportation system.
- Understand the Earth's environment and global change.
- Develop new capabilities for cheaper, more reliable access to space to support civil, national security and commercial goals.

## World Wide Web Sites

Visit NASA Langley Research Center sites on the World Wide Web.

### **NASA Langley Re search Center**

http://www.larc.nasa.gov/

# NASA Langley Economic Impact Document

http://oea.larc.nasa.gov/org/impact/

# NASA Langley Technology Transfer Success Stories

http://ntas.techtrans.org/4d.acgi\$w3SureList(LaRC)

# **Infor mation Guide to Re search and Education Programs**

http://edu-www.larc.nasa.gov/edu/InfoGuide98/

## Virginia Air & Space Center, NASA Langley's visitor center

http://seastar.vasc.mus.va.us/vasc//



## On the Cover

Few motorists realize that automobile travel is safer today because of a Langley research program. To increase airplane tire traction, Langley engineers studied hydroplaning — a loss of traction on wet surfaces — at the Aircraft Landing Dynamics Facility. The 50-ton carriage, shown on the cover, is propelled down the track at speeds of up to 250 mph to measure forces on aircraft landing gear and tires. Water from a sprinkler system wets the surface to produce conditions conducive to hydroplaning. The program verified the advantage of cutting grooves in the pavement surface to drain excess water. As a result of this study, every state in America has safety grooved at least part of its highway system.



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